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**FISCAL YEAR ENDED 31 DECEMBER 2019** 

### **BALANCE SHEET – ASSETS**

| In thousands of Euros              | Note | Gross   | Amort.<br>Dépréc. | 31/12/2019 | 31/12/2018 |
|------------------------------------|------|---------|-------------------|------------|------------|
| INTANGIBLE ASSETS                  | 4.1  |         |                   |            |            |
| Software, patents                  |      | 15 586  | 10 898            | 4 688      | 5 919      |
| Goodwill                           |      | 168     | -                 | 168        | 168        |
| Other intangible assets            |      | 1 572   | -                 | 1 572      | 1 095      |
| PROPERTY, PLANT AND EQUIPMENT      | 4.1  |         |                   |            |            |
| Land                               |      | 882     | -                 | 882        | 882        |
| Buildings                          |      | 17 266  | 12 240            | 5 026      | 4 607      |
| Machinery and equipment            |      | 29 983  | 24 036            | 5 947      | 5 510      |
| Other PPE                          |      | 5 207   | 4 533             | 675        | 692        |
| Fixed assets in progress           |      | 509     | -                 | 509        | 1 946      |
| FINANCIAL ASSETS                   | 4.2  |         |                   |            |            |
| Long-term investments              |      | 39 855  | 5 258             | 34 597     | 34 530     |
| Receivables from investments       |      | 153 851 | 15 479            | 138 372    | 113 977    |
| Other investments                  | 4.3  | 14 212  | 4 719             | 9 493      | 14 690     |
| Other financial assets             |      | 4 509   | 2 902             | 1 608      | 2 221      |
| NON-CURRENT ASSETS                 |      | 283 599 | 80 064            | 203 535    | 186 236    |
| INVENTORIES AND WORK IN PROGRESS   | 5    |         |                   |            |            |
| Raw materials                      |      | 21 582  | 649               | 20 933     | 27 294     |
| Work in progress                   |      | 1 622   | -                 | 1 622      | 2 070      |
| Finished goods                     |      | 41 913  | 865               | 41 048     | 25 096     |
| Trade goods                        |      | 9 528   | 948               | 8 580      | 8 558      |
| Advances paid to suppliers         |      | 715     | -                 | 715        | 938        |
| ACCOUNTS RECEIVABLE                |      |         |                   |            |            |
| Accounts receivable                | 6    | 126 309 | 39 390            | 86 919     | 97 398     |
| Other receivables                  | 7    | 20 923  | 220               | 20 703     | 21 862     |
| CASH AND CASH EQUIVALENT           |      |         |                   |            |            |
| Marketable securities              |      | 346     | -                 | 346        | 416        |
| Cash at hand                       |      | 12 291  | -                 | 12 291     | 7 785      |
| ACCRUALS                           |      |         |                   |            |            |
| Prepaid expenses                   | 8    | 1 090   | -                 | 1 090      | 656        |
| CURRENT ASSETS                     |      | 236 320 | 42 072            | 194 248    | 192 073    |
| Unrealised foreign exchange losses | 8    | 1 902   | -                 | 1 902      | 2 668      |
| TOTAL                              |      | 521 821 | 122 136           | 399 686    | 380 977    |

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# STATUTORY ACCOUNTS

**FISCAL YEAR ENDED 31 DECEMBER 2019** 

### **BALANCE SHEET - LIABILITIES AND EQUITY**

| In thousands of Euros                        | Note | 31/12/2019 | 31/12/2018 |
|--|------|------------|------------|
| Share capital                                | 10   | 4 078      | 4 078      |
| Additional paid-in-capital                   |      | 81 627     | 91 720     |
| Legal reserves                               |      | 448        | 448        |
| Other reserves                               |      | -          | 2 776      |
| Retained earnings                            |      | 406        | 394        |
| PROFIT (LOSS) FOR THE YEAR                   |      | (3 229)    | (6 362)    |
| Investment grants                            |      | 4          | 4          |
| Regulated reserves                           |      | 1 648      | 1 715      |
| SHAREHOLDERS' EQUITY                         | 10   | 84 981     | 94 773     |
| Provisions for contingencies                 |      | 8 898      | 8 497      |
| Provisions for charges                       |      | 6 425      | 4 732      |
| COMMITMENTS AND CONTINGENCIES                | 12   | 15 323     | 13 230     |
| LONG-TERM DEBT                               |      |            |            |
| Bank borrowings                              | 13.1 | 132 516    | 118 295    |
| Miscellaneous loans and borrowings           | 13.2 | -          | 25         |
| Down payments received                       |      | 2 568      | 711        |
| TRADE PAYABLES AND OTHER CURRENT LIABILITIES | 14   |            |            |
| Trade payables                               |      | 51 475     | 64 050     |
| Tax and employee-related liabilities         |      | 8 221      | 8 732      |
| Fixed asset creditors                        |      | 0          |            |
| Other payables                               |      | 86 023     | 63 984     |
| ACCRUALS                                     |      |            |            |
| Deferred revenue                             | 8    | 1 335      | 2 334      |
| TOTAL LIABILITIES                            |      | 282 139    | 258 131    |
| Unrealised foreign exchange gains            | 8    | 17 243     | 14 844     |
| TOTAL  |      | 399 686    | 380 977    |



**FISCAL YEAR ENDED 31 DECEMBER 2019** 

### **INCOME STATEMENT**

| In thousands of Euros  | Note | 31/12/2019  | 31/12/2018   |
|--|------|---|--|
| NET SALES  | 15   | 286 257   | 279 519  |
| Change in inventories of finished goods and work in progress<br>Capitalised production<br>Operating grants   |      | 15 188<br>264<br>18   | 12 438<br>397<br>11  |
| Reversal of depreciation and provisions, expenses reclassifications<br>Other income  | 17   | 3 352<br>20 229   | 3 690<br>15 796  |
| OPERATING INCOME   |      | 325 307   | 311 850  |
| Purchase of trade goods<br>Change in inventories (trade goods)<br>Purchase of raw materials and other supplies<br>Change in inventories (raw materials and other supplies)<br>Other purchases and external charges<br>Taxes other than on corporate income<br>Wages and salaries<br>Social charges<br>Depreciation and amortisation of fixed assets<br>Increase in provisions for current assets<br>Provisions for contingencies and commitments<br>Other expenses | 17   | $\begin{array}{c} 23482\\ 30\\ 180291\\ 6572\\ 54577\\ 3627\\ 31092\\ 13146\\ 4602\\ 6729\\ 2700\\ 2272\end{array}$ | 29 209<br>(1 260)<br>186 446<br>(7 213)<br>55 406<br>3 419<br>27 776<br>13 248<br>4 253<br>6 076<br>2 366<br>2 488 |
| OPERATING EXPENSES   |      | 329 120   | 322 213  |
| OPERATING PROFIT (LOSS)  |      | (3 812)   | (10 363)   |
| Dividends received from subsidiaries<br>Interest income<br>Reversals of provisions<br>Currency gains<br>Net proceeds from the disposal of marketable securities  |      | 6 106<br>2 167<br>3 634<br>1 179  | 845<br>1 298<br>6 193<br>3 477   |
| FINANCIAL INCOME   |      | 13 084  | 11 813   |
| Allowances for depreciation and reserves<br>Interest expenses<br>Currency losses<br>Net expenses from the disposal of marketable securities  |      | 10 253<br>4 578<br>1 163<br>1   | 3 360<br>2 859<br>3 035<br>3   |
| FINANCIAL EXPENSES   |      | 15 995  | 9 257  |
| NET FINANCIAL PROFIT (LOSS)  | 18.1 | (2 910)   | 2 556  |
| PRE-TAX PROFIT BEFORE EXTRAORDINARY ITEMS  |      | (6 723)   | (7 807)  |
| Extraordinary income sundry business operations<br>Extraordinary income on transactions<br>Reversal of provisions, expenses reclassifications  |      | 1 384<br>625<br>1 871   | 3<br>2 726<br>5 576  |
| EXTRAORDINARY INCOME   |      | 3 880   | 8 305  |
| Extraordinary expenses sundry business operations<br>Extraordinary expenses on transactions<br>Depreciation and provisions   |      | 1 719<br>1 301<br>1 158   | 4 202<br>3 738<br>1 829  |
| EXTRAORDINARY EXPENSES   |      | 4 178   | 9 769  |
| EXTRAORDINARY PROFIT (LOSS)  | 18.2 | (298)   | (1 464)  |
| Corporate income tax   | 19   | (3 792)   | (2 909)  |
| NET PROFIT (LOSS)  |      | (3 229)   | (6 362)  |

#### FISCAL YEAR ENDED 31 DECEMBER 2019

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#### FISCAL YEAR ENDED 31 DECEMBER 2019

Figures are expressed as thousands of euros.

#### **NOTE 1 - SIGNIFICANT EVENTS**

#### Signature of the new syndicated loan

On July 17, 2019, the Group has signed a new syndicated loan, in the purpose of refinancing the previous contract which expires on September 30, 2019. Therefore, the Group has repaid (debt extinction), at this date, all balances of its syndicated loan, for a total amount of 66.659 K€ (excluding overdraft, including interests).

The new syndicated loan provides to Haulotte Group 2 separates lines:

- A revolving line of credit for an amount of 90.000 K€;
- An overdraft line for an amount of 40.000 K€.

This contract has been conclude for a duration of 5 years, with a deadline as at July 17, 2024 and the possibility to be extended for an additional duration of 12 months at the end of the year 1 and at the end of the year 2, bringing its deadline to July 17, 2026 in case of agreement of the 2 extensions.

This new syndicated loan has been granted without any guarantee or security. It plans some classic obligations that have to respected including the calculation of bi-annual ratios on the basis of consolidated financial statements captions, as EBITDA, equity and Group net debt excluding IFRS 16 lease liabilities.

These elements are disclosed in the note 13.1.

#### New headquarters

The construction of the new headquarters, in the city of Lorette, located in the Loire department in France, has started in April 2019 for an installation planned at the beginning of 2020 summer. This building has been acquired through a finance lease signed in January 2019.

These elements are disclosed in the note 23.1.

#### **NOTE 2 - ACCOUNTING POLICIES**

The company's annual financial statements have been prepared in accordance with the laws and regulations applicable in France and with regulation 2014-03 of France's national Accounting Standards Body (Autorité des Normes Comptables).

The accounting principles applied include:

- the conservatism principle,
- the going concern concept,
- the time period concept,
- the consistency principle.

#### 2.1 Intangible fixed assets

Intangible assets are recognised at their purchase price, excluding financial charges.

Software is depreciated on a straight-line basis over 3 to 7 years according to its useful life. Models and designs are depreciated over 5 years.

Goodwill is not subject to depreciation. An impairment is recorded when its value in use is less than the amount initially recognised. Under regulation 2015-06 of ANC, it was considered that this goodwill had an indefinite useful life.

Research and development expenditure is expensed in the period incurred.

#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### 2.2 Property, plant and equipment

Property, plant and equipment are recognised in the balance sheet at purchase cost (less discounts and all costs necessary to bring the asset to working condition for its intended use) or production cost. Finance costs are not included in the cost of fixed assets.

Basis for depreciation of fixed assets is their gross value (cost less residual value). Depreciation starts from the date the asset is ready to be commissioned. Depreciation is recorded over the useful life that reflects the consumption of future economic benefits associated with the asset that will flow to Haulotte Group SA.

When the asset's carrying value is greater than its estimated recoverable amount, an impairment is recorded for the difference.

Subsequent costs are recognised as separate assets and subject to different depreciation rates if the related assets have different useful lives. The carrying amount of the renewed or replaced part is derecognised, the new costs incurred being separately capitalised.

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method over their estimated useful lives as follows:

|                                     | Depreciation period |
|-------------------------------------|---------------------|
| Plant buildings :                   | 40 years            |
| - main component                    |                     |
| - other components                  | 10 to 30 years      |
| Building fixtures and improvements: | 10 to 40 years      |
| - main component                    |                     |
| - other components                  | 5 to 20 years       |
| Plant equipment                     | 5 to 20 years       |
| Other installations and equipment   | 3 to 20 years       |
| Transportation equipment            | 5 years             |
| Computer and office equipment       | 3 to 10 years       |
| Office furniture                    | 3 to 10 years       |
|                                     |                     |

The assets' residual value and useful lives are reviewed and adjusted, if appropriate, at each balance-sheet date.

The gains or losses on disposals of fixed assets are recognised within 'Extraordinary income/expenses on transactions'.

#### Regulated tax reserves

Regulated reserves include in particular additional tax depreciation allowances calculated by utilising the most favourable tax option. This mainly concerns depreciation on residual values of equipment recorded as fixed assets.



#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### 2.3 Financial assets

#### • Equity Investments

Investments are recognised in the balance sheet at historical cost, including transaction costs such as transfer rights, commissions and fees directly attributable to the acquisition of the securities. These expenses are included in the cost of securities and are subject to special accelerated depreciation over five years.

At year-end their balance sheet value is compared with their going concern value, determined with reference to the share in net equity owned and the earnings prospects. When applicable, a provision for impairment is recorded. When necessary (notably for subsidiaries with negative net equity), additional provisions are recognised first against intra-group assets (receivables, current accounts) and further as a provision for charges if necessary.

#### Receivables from investments

Receivables from investments relate to current account advances and loans granted to subsidiaries.

These items are recognised at face value. Current account balances in foreign currencies are translated into Euros at the yearend exchange rate. Gains arising on translation are recognised as 'unrealised foreign exchange gains' and recorded in the balance sheet. Losses arising on translation result in the recognition of a provision for foreign exchange losses and go therefore through the income statement.

Current accounts are subject to impairment in the cases described in the preceding paragraph. There is no translation adjustment recorded for the impaired portion of foreign currency current accounts.

#### • Treasury shares

Treasury shares acquired in connection with the Group's share buy-back program are recorded as financial assets. They are recognised at purchase price. At the end of the year, their carrying value is determined on the basis of the average quoted price of the shares for the last month of the year. If the carrying value is lower than the purchase price, an impairment loss is recorded for the difference.

#### 2.4 Inventories and work in progress

Inventories are stated at the lower of cost or net realisable value:

- Materials and supplies cost is determined using the average cost method based on the weighted average cost per unit,
- The cost of finished products and work in progress includes direct production costs and factory overhead (based on normal operating capacity),
- Traded goods inventories are recorded at purchase price (spare parts) or at their trade-in value (second-hand machines),
- The net realisable value is the estimated selling price in the ordinary course of business less applicable expenses to recondition or sell the goods.

Impairment is recognised when the net realisable value corresponding to the estimated selling price in the ordinary course of business less applicable expenses to recondition or sell the goods, is less than the carrying value of inventories defined above.

The materials and spare parts inventories are eventually impaired following the last buying date and the turnover rate.

#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### 2.5 Receivables and payables

Receivables and payables are recognised at their face value.

A provision for impairment is recorded when their collection value, determined on a case-by-case basis, is estimated to be lower than the carrying value.

As soon as there are indications of a real and serious collection risk, a provision for impairment is recorded.

#### **2.6** Translation of transactions in foreign currency

Transactions in foreign currencies are translated at the exchange rate on the transaction date. At the end of the period, receivables and payables balances are translated at the closing rate. The resulting translation differences for payables and receivables in foreign currency at the end of the period are recognised in the balance sheet under the cumulative translation adjustment. For unrealised foreign exchange losses a provision for contingencies is recorded.

For receivables for which impairment has been recorded, only the remaining balance is translated at the year-end exchange rate.

Following the ANC regulation No.°2015-05 of 2 July and applicable as from 1 January 2017, allowances for and reversals of provisions for foreign exchange losses on trade receivables and payables are recognized under operating income and expenses.

#### 2.7 Marketable securities

Marketable securities are initially recognised at their purchase price excluding incidentals. Carrying value of the securities is measured based on quoted values at the closing date. An impairment is recorded when this quoted value is lower than purchase price.

#### 2.8 Provisions

When a contingent liability is identified, for which no reliable estimation can be determined, there is no provision recognized. If applicable, a description of the identified risk is included in a dedicated paragraph within the notes relating to provisions for contingencies and charges (Note 12) or contingent liabilities.

In general a provision is recorded when:

- the Group has a present legal or constructive obligation as a result of a past event,
- it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation,
- the obligation has been reliably estimated.

#### Warranty provision

Accordingly, Haulotte Group grants clients a manufacturer's warranty. The estimated cost of warranties on products already sold is covered by a provision statistically calculated on the basis of historical data. The warranty period is generally two years. When necessary, a provision is recognised on a case-by-case basis to cover specific warranty risks identified.

#### Litigations

Other provisions are also recorded in accordance with the above principles to cover risks related to litigations, site closures (when applicable) or any other event meeting the definition of a liability. The amount recognised as a provision represents the best estimate of the expenditure required to settle the obligation.



#### FISCAL YEAR ENDED 31 DECEMBER 2019

All material lawsuits involving the company were reviewed at year-end, and based on the advice of legal counsel, the appropriate provisions were recorded, when necessary, to cover the estimated risks corresponding to a net out flow of resources.

#### • Pension

Haulotte Group SA records provisions for retirement severance payment and other post-employment obligations as well as long-service awards. Haulotte Group SA only had defined benefit plans. The corresponding obligation is measured using the projected unit credit method with end-of-career wages. The calculation of this obligation takes into account the provisions of the laws and collective bargaining agreements and actuarial assumptions concerning notably staff turnover, mortality tables, salary increases and inflation.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are recorded in the income statement in the period incurred.

#### 2.9 Operating profit

#### Revenue recognition

"Net sales" includes the goods and services sales comprising notably:

- Equipment sales to the distribution and renting subsidiaries of the group,
- Direct sales to certain customers,
- Spare parts sales,
- Services.

Sales of goods are recorded net of value added tax at the date of transfer of risks and benefits of ownership. Revenues related to services are recognised over the period during which the services are rendered.

#### • Operating expenses

Operating expenses include notably material costs, production costs and overheads.

#### 2.10 Financial income

Financial income consists primarily of changes in provisions on investments and on intercompany current accounts, exchange gains and losses (except those relating to commercial receivable and debt), interest income and expenses on current accounts, dividends, and financial costs associated with borrowing.

#### 2.11 Extraordinary income

Items that are exceptional in nature or that do not occur in the normal course of business are recognised under extraordinary profit or loss. In accordance with the French National Accounting Code (Plan Comptable Général), extraordinary profit or loss also includes allowances and reversals of special tax depreciation provisions.

#### **NOTE 3 - POST-CLOSING EVENTS**

At the accounts closing date by the Board of Directors, the 3rd of March 2020, no subsequent events have occurred.

#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### **NOTE 4 - FIXED ASSETS**

#### 4.1 Property, plant and equipment & intangible assets

#### Gross amounts

| In thousands of Euros            | 31/12/2018 | Increase | Decrease | 31/12/2019 |
|----------------------------------|------------|----------|----------|------------|
| Intangible assets <sup>(1)</sup> | 21 000     | 703      | 5 950    | 15 753     |
| Intangible assets in progress    | 1 095      | 841      | 364      | 1 572      |
| Land                             | 882        | -        | -        | 882        |
| Building                         | 2 848      | -        | -        | 2 848      |
| General installations            | 13 374     | 1 051    | 6        | 14 418     |
| Machinery and equipment          | 28 053     | 1 996    | 67       | 29 983     |
| Other PPE                        | 4 768      | 477      | 38       | 5 207      |
| Fixed assets in progress         | 1 946      | 546      | 1 982    | 509        |
| TOTAL                            | 73 966     | 5 614    | 8 408    | 71 171     |

<sup>10</sup> The intangible assets concern primarily software. They also include goodwill of 168 thousand €. The goodwill originated from the creation of Haulotte S.A. in 1995. No depreciation or impairment has been recorded.

#### Accumulated depreciation and impairment

| In thousands of Euros   | 31/12/2018 | Increase | Decrease | 31/12/2019 |
|-------------------------|------------|----------|----------|------------|
| Intangible assets       | 14 914     | 1 934    | 5 950    | 10 898     |
| Building                | 1 302      | 67       |          | 1 369      |
| General installations   | 10 313     | 565      | 6        | 10 871     |
| Machinery and equipment | 22 543     | 1 545    | 52       | 24 036     |
| Other PPE               | 4 077      | 491      | 36       | 4 533      |
| TOTAL                   | 53 149     | 4 602    | 6 044    | 51 707     |

Research and development expenditure, recorded in operating expenses, totalled 13,989 thousand € for the fiscal year.

#### **FISCAL YEAR ENDED 31 DECEMBER 2019**

#### 4.2 Financial assets

Financial assets break down as follows on a cost basis :

| In thousands of Euros                                   | 31/12/2018 | Increase | Decrease | 31/12/2019 |
|---|------------|----------|----------|------------|
| Equity investments <sup>(1)</sup>                       | 38 348     | 1 507    | -        | 39 855     |
| Current accounts & loans to subsidiaries <sup>(2)</sup> | 129 729    | 34 628   | 10 506   | 153 851    |
| Treasury shares <sup>(3)</sup>                          | 14 690     | 1 902    | 2 380    | 14 212     |
| Other financial assets                                  | 3 968      | 569      | 27       | 4 509      |
| TOTAL GROSS VALUE                                       | 186 735    | 38 605   | 12 913   | 212 427    |

<sup>10</sup>The increase in equity investments is mainly due to the additional acquisition of securities from our subsidiary Haulotte Argentina following a capital increase.

<sup>(2)</sup>The increase mainly concerns the granting of a loan to our subsidiary Haulotte Changzhou and the increase in current accounts of Haulotte US and Haulotte Mexico.

<sup>(3)</sup>The number of treasury shares owned at year end 2019 is 1 853.642. (See §4.3)

| In thousands of Euros                                 | 31/12/2018 | Allowances | Reversals | 31/12/2019 |
|---|------------|------------|-----------|------------|
| Provisions on Equity investments <sup>(4)</sup>       | 3 817      | 1 461      | 20        | 5 258      |
| Provisions on Current accounts & loans <sup>(5)</sup> | 15 752     | 1 396      | 1 669     | 15 479     |
| Provisions on Treasury shares                         | -          | 4 719      | -         | 4 719      |
| Provisions on Other financial assets                  | 1 747      | 1 155      | -         | 2 902      |
| TOTAL PROVISIONS                                      | 21 316     | 8 731      | 1 689     | 28 358     |
| TOTAL NET VALUE                                       | 165 419    |            |           | 184 069    |

<sup>(4)</sup>Haulotte Group has recorded additional provisions on Equity investments for Haulotte Argentina following the capital increase.

<sup>13</sup> The increase in the provisions for receivables attached to holdings is explained by provision on Haulotte US, partially offset by allocations to Haulotte Mexico, Haulotte UK.

#### **4.3** Changes in treasury shares

| Ту                    | pe   | 2019        | 2018       |
|-----------------------|--|-------------|------------|
|                       | Number of shares purchased                           | 267 321     | 334 048    |
|                       | Purchase price of shares (€)                         | 1 901 829   | 4 786 486  |
|                       | Average price per share (€)                          | 7,11        | 14,33      |
|                       | Number of shares sold                                | 250 246     | 275 379    |
| Liquidity agreement   | Original value of shares sold (€)                    | 2 380 213   | 4 518 027  |
|                       | Sale price of shares sold (€)                        | 1 797 381   | 4 077 629  |
|                       | Net gain / (Loss) (€)                                | (582 833)   | (440 397)  |
|                       | Number of shares cancelled                           |             |            |
|                       | Number of shares at December 31                      | 155 237     | 138 162    |
|                       | ORIGINAL VALUE OF SHARES AT DECEMBER 31 (€)          | 1 028 423   | 1 506 808  |
|                       | Number of shares purchased                           |             |            |
|                       | Purchase price of shares (€)                         |             |            |
|                       | Average price per share (€)                          |             |            |
| Buyback authorisation | Number of shares sold                                |             |            |
|                       | Number of shares cancelled                           |             |            |
|                       | Number of shares at December 31                      | 1 698 405   | 1 698 405  |
|                       | ORIGINAL VALUE OF SHARES AT DECEMBER 31(€)           | 13 183 551  | 13 183 551 |
| Global                | Number of shares at December 31                      | 1 853 642   | 1 836 567  |
|                       | Initial value of shares at December 31(€)            | 14 211 974  | 14 690 359 |
| GIODAI                | Provision for treasury shares at December $31^*$ (€) | (4 718 547) | -          |
|                       | Closing price of shares at December 31 (€)           | 5,30        | 8,83       |

\*On the basis of the average price of shares for the last month



#### 4.4 List of subsidiaries and affiliates

| <b>6</b>   | Share                    |                           | Reserves | <b>C</b>                     |          |           |            |
|--|--------------------------|---------------------------|----------|------------------------------|----------|-----------|------------|
| Company<br>Registered office                           | capital<br>Shareholder   | 0                         |          | Gross value/<br>Net value of |          | Dividends | Revenue    |
| In thousands of Euros                                  | s' equity <sup>(1)</sup> | Ownership<br>interest (%) | earnings | shares                       | Advances | received  | Net income |
| Haulotte France Sarl                                   | 1 046                    | 99,99%                    | 9 923    | 3 804                        | (17 586) |           | 97 953     |
| 69 ST PRIEST - FRANCE                                  | 13 676                   |                           |          | 3 804                        |          |           | 2 687      |
| Telescopelle SAS                                       | 37                       | 100%                      | 886      | 37                           | (907)    |           | 123        |
| L'HORME - FRANCE                                       | 989                      |                           |          | 37                           |          |           | 66         |
| Haulotte Access Equipment<br>Manufacturing (Changzhou) | 2 304                    | 100%                      | 10 166   | 2 000                        |          |           | 53 107     |
| CHINA  | 16 366                   |                           |          | 2 000                        |          |           | 3 940      |
| Haulotte Argentina SA                                  | 133                      | 100%                      |          | 3 085                        | 462      |           | 8 824      |
| ARGENTINA  | (1 771)                  |                           |          | (0)                          |          |           | (1 905)    |
| Haulotte Arges SRL                                     | 816                      | 100%                      | 57 963   | 1 100                        | (14 244) |           | 114 101    |
| ROMANIA  | 66 161                   |                           |          | 1 100                        |          |           | 7 439      |
| Haulotte Australia Pty Ltd                             | 0                        | 100%                      | 1 791    | 0                            | 25 303   |           | 51 697     |
| AUSTRALIA  | 766                      |                           |          | 0                            |          |           | (1 019)    |
| Haulotte Canada  | 0                        | 99,98%                    |          |                              |          |           |            |
| CANADA   |                          |                           |          | 0                            |          |           |            |
| Haulotte Do Brazil Ltda                                | 111                      | 100%                      | (24 783) | 201                          | 1 977    |           | 10 015     |
| BRASIL   | (26 456)                 |                           |          |                              |          |           | (1 826)    |
| Haulotte Digital Support Center                        | 0                        | 95%                       | (509)    |                              | 2 100    |           | 1 282      |
| ROMANIA  | (507)                    |                           |          | 0                            |          |           | 2          |
| Haulotte Hubarbeitsbuhnen GmbH                         | 30                       | 100%                      | 19 625   | 30                           | (20 761) |           | 54 936     |
| GERMANY  | 21 664                   |                           |          | 30                           |          |           | 2 009      |
| Haulotte Iberica SL                                    | 310                      | 98,71%                    | 10 559   | 3                            | (5 358)  |           | 35 314     |
| SPAIN  | 13 313                   |                           |          | 3                            |          |           | 2 443      |
| Haulotte India   | 63                       | 99,99%                    | 116      | 62                           |          |           | 9          |
| INDIA  | 212                      |                           |          | 62                           |          |           | 33         |
| Haulotte Japon   | 41                       | 100%                      |          | 46                           |          |           |            |
| JAPAN  | 49                       |                           |          | 46                           |          |           | 8          |
| Haulotte Italia Srl                                    | 100                      | 99,00%                    | 11 706   | 10                           | (6 827)  |           | 35 520     |
| ITALY  | 13 631                   |                           |          | 10                           |          |           | 1 826      |
| Haulotte Mexico SA de CV                               | 945                      | 99,99%                    | (1 259)  | 1 113                        | 9 996    |           | 9 150      |
| MEXICO   | (133)                    |                           |          |                              |          |           | 178        |
| Haulotte Middle East FZE                               | 0                        | 100%                      | 9 879    | 199                          | 6 872    |           | 4 597      |
| UNITED ARAB EMIRATES                                   | 11 488                   |                           |          | 199                          |          |           | 1 368      |
| Haulotte Netherlands BV                                | 20                       | 100%                      | (222)    | 20                           | 49       |           | 20 643     |
| NETHERLANDS  | 420                      |                           |          | 20                           |          |           | 623        |
| Haulotte Polska SP Z.O.O.                              | 94                       | 100%                      | 80       | 105                          | (2 269)  | 6 106     | 24 043     |
| POLAND   | 1 422                    |                           |          | 105                          |          |           | 1 236      |
| Haulotte Scandinavia AB                                | 10                       | 100%                      | 16 850   | 11                           | (16 636) |           | 29 305     |
| SWEDEN   | 17 969                   |                           |          | 11                           |          |           | 1 023      |
| Haulotte Singapore Ltd.                                | 0                        | 100%                      | 4 599    | 0                            | 1 520    |           | 17 861     |
| SINGAPORE  | 4 972                    |                           |          |                              |          |           | 374        |
| Haulotte Trading (Shanghai) co. Ltd.                   | 0                        | 100%                      | (7 368)  | 550                          |          |           | 17 778     |
| CHINA  | (8 797)                  |                           |          |                              |          |           | (2 179)    |

#### **FISCAL YEAR ENDED 31 DECEMBER 2019**

| Company                                    | Share<br>capital                        |                           | Reserves<br>and      |                        |          |                       | _                     |
|--|---|---------------------------|----------------------|------------------------|----------|-----------------------|-----------------------|
| Registered office<br>In thousands of Euros | Shareholder<br>s' equity <sup>(1)</sup> | Ownership<br>interest (%) | retained<br>earnings | Net value of<br>shares | Advances | Dividends<br>received | Revenue<br>Net income |
|  | s equity.                               | .,                        | -                    |                        |          | received              |                       |
| Haulotte UK Ltd                            | 1                                       | 100%                      | (3 277)              | 2                      | 6 977    |                       | 15 012                |
| UNITED KINGDOM                             | (2 677)                                 |                           |                      |                        |          |                       | 581                   |
| Haulotte US Inc                            | 3                                       | 100%                      | (42 320)             | 3                      | 80 694   |                       | 59 417                |
| UNITED STATES                              | (8 890)                                 |                           |                      |                        |          |                       | (400)                 |
| Haulotte Vostok                            | 41                                      | 100%                      | 1 885                | 80                     |          |                       | 30 864                |
| RUSSIA                                     | 3 552                                   |                           |                      | 80                     |          |                       | 1 570                 |
| Horizon High Reach Limited                 | 569                                     | 100%                      | 4 512                | 5 065                  |          |                       | 8 791                 |
| ARGENTINA                                  | 6 521                                   |                           |                      | 5 065                  |          |                       | 1 440                 |
| Levanor Maquinaria de Elevacion S.A.       | 100                                     | 91%                       | 653                  | 300                    | 1 291    |                       |                       |
| SPAIN                                      | 736                                     |                           |                      |                        |          |                       | (17)                  |
| Haulotte Chile                             | 0                                       | 100%                      |                      | 0                      |          |                       | 5 134                 |
| CHILE                                      | 832                                     |                           |                      | 0                      |          |                       | 892                   |
| Horizon Chile                              | 0                                       | 100%                      | (861)                | 5                      |          |                       | 6 176                 |
| CHILE                                      | (2 135)                                 |                           |                      |                        |          |                       | (1 367)               |
| Acarlar                                    | 555                                     | 100%                      | 2 158                | 22 024                 |          |                       | 10 375                |
| TURKEY                                     | 3 193                                   |                           |                      | 22 024                 |          |                       | 504                   |

<sup>10</sup>Including Capital and Net income <sup>12</sup>The Turnover shown for each subsidiary includes interest revenue on finance leases. For foreign subsidiaries, figures presented are translated at the year-end closing exchange rate except for revenue and net income which are translated at the average exchange rate of the period.

#### **NOTE 5 - INVENTORIES**

|                       | Inv    | Inventories at 31/12/2019 Inventories at 31/12/2019 |        | Inv    | ventories at 31/12/2018 |        |
|-----------------------|--------|---|--------|--------|-------------------------|--------|
| In thousands of Euros | Gross  | Provisions  | Net    | Gross  | Provisions              | Net    |
| Raw materials         | 21 582 | (649)   | 20 933 | 28 154 | (860)                   | 27 294 |
| Work in progress      | 1 622  | 0   | 1 622  | 2 070  | 0                       | 2 070  |
| Finished goods        | 41 913 | (865)   | 41 048 | 26 277 | (1 181)                 | 25 096 |
| Trade goods           | 9 528  | (948)   | 8 580  | 9 558  | (1 000)                 | 8 558  |
| TOTAL                 | 74 645 | (2 462)   | 72 183 | 66 058 | (3 041)                 | 63 017 |

The increase in inventories relates mainly to the inventory of machines, partially offset by the decrease in the inventory of components.



#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### **NOTE 6 - TRADE RECEIVABLES**

| In thousands of Euros      | 31/12/2019 | 31/12/2018 |
|----------------------------|------------|------------|
| TRADE RECEIVABLES          | 126 309    | 130 582    |
| of which Group receivables | 114 829    | 118 471    |
| PROVISIONS                 | (39 390)   | (33 184)   |
| of which Group provisions  | (35 309)   | (29 819)   |
| NET TRADE RECEIVABLES      | 86 919     | 97 398     |

The increase in depreciation mainly concerns receivables from our subsidiaries Horizon Chile, Haulotte Brazil and Haulotte Shanghai.

#### **NOTE 7 - MATURITY OF RECEIVABLES AND PAYABLES**

The receivables are as follows:

|  |         | > 1 year |           |           |  |
|--|---------|----------|-----------|-----------|--|
| In thousands of Euros                    | Total   | < 1 year | < 5 years | > 5 years |  |
| Current accounts & loans to subsidiaries | 153 851 | 92 069   | 0         | 61 782    |  |
| Trade receivables                        | 126 309 | 122 186  | 0         | 4 123     |  |
| Other receivables                        | 20 923  | 15 358   | 5 565     | 0         |  |

The other receivables mainly concern income tax, VAT and profit to be received from insurance following a fire into a plant.

#### **NOTE 8 - ACCRUALS**

| In thousands of Euros              | 31/12/2019 | 31/12/2018 |
|------------------------------------|------------|------------|
| Prepaid expenses                   | 1 090      | 656        |
| Operating expenses                 | 1 090      | 656        |
| Financial expenses                 | -          | -          |
| Deferred revenue                   | 1 335      | 2 334      |
| Unrealised foreign exchange losses | 1 902      | 2 668      |
| On receivables                     | 1 721      | 2 333      |
| On payables                        | 181        | 335        |
| Unrealised foreign exchange gains  | 17 243     | 14 844     |
| On receivables                     | 16 235     | 13 960     |
| On payables                        | 1 008      | 883        |

The main prepaid expenses relate to IT services.

The deferred revenue relates to machines and spare parts



#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### **NOTE 9 - OTHER ACCRUED ASSETS AND LIABILITIES**

#### 9.1 Accrued liabilities

| In thousands of Euros             | 31/12/2019 | 31/12/2018 |
|-----------------------------------|------------|------------|
| Bank borrowings                   | 149        | 85         |
| Trade payables                    | 21 643     | 34 437     |
| Tax and employee-related payables | 4 008      | 4 081      |
| Other payables                    | 407        | 1 188      |
| TOTAL                             | 26 206     | 39 791     |

Other debts mainly concern credit note to be issued on spare parts and machines.

#### 9.2 Accrued assets

| In thousands of Euros         | 31/12/2019 | 31/12/2018 |
|-------------------------------|------------|------------|
| Customer Accounts receivables | 5 572      | 4 020      |
| Other receivables             | 2 822      | 2 028      |
| Accrued interests             | 5          | -          |
| TOTAL                         | 8 399      | 6 048      |

Other receivables mainly concern profit to be received from insurance following a fire into a plant and on the other hand to calls in bank guarantee following unpaid customers.

#### **NOTE 10 - SHAREHOLDERS'S EQUITY**

#### Detail of share capital

| In €                   | 31/12/2018 | Increase | Decrease | 31/12/2019 |
|------------------------|------------|----------|----------|------------|
| Number of shares       | 31 371 274 |          |          | 31 371 274 |
| Nominal value in Euros | 0,13       |          |          | 0,13       |
| Share capital in Euros | 4 078 265  |          |          | 4 078 265  |

#### Statement of changes in shareholders' equity (in thousands of Euros)

| Shareholders' equity at 31/12/2018 | 94 773  |
|------------------------------------|---------|
| Dividends distributed              | (6 495) |
| Change in regulated reserves       | (67)    |
| Profit/(Loss) for the period       | (3 229) |
| investment grants                  | (0)     |
| SHAREHOLDERS' EQUITY AT 31/12/2019 | 84 981  |

#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### NOTE 11 - IDENTITY OF THE PARENT COMPANY CONSOLIDATING THE FINANCIAL STATEMENTS

| Company name - registered office      | Legal form | Capital | Capital of<br>Haulotte Group<br>SA owned |
|---------------------------------------|------------|---------|--|
| SOLEM<br>93 Epinay sur Seine - France | S.A.S      | 477     | 54.40                                    |

The consolidated financial statements are available at the headquarter of the company Solem.

#### **NOTE 12 - COMMITMENTS AND CONTINGENCIES**

| In thousands of Euros   | 31/12/2018 | Allowances | Provisions<br>used in the<br>period | Reversal of<br>unused<br>provisions | 31/12/2019 |
|---|------------|------------|-------------------------------------|-------------------------------------|------------|
| Warranty provisions   | 3 563      | 618        | 473                                 | 61                                  | 3 646      |
| Provisions for foreign exchange losses  | 1 944      | 1 522      | 1 944                               | 0                                   | 1 522      |
| Provision for foreign exchange losses on<br>commercial receivables and payables | 723        | 381        | 723                                 | 0                                   | 381        |
| Provision for pensions and other employees cost**                               | 4 732      | 1 702      | 1                                   | 8                                   | 6 425      |
| Other contingencies and commitments*  | 2 267      | 1 145      | 9                                   | 54                                  | 3 350      |
| TOTAL   | 13 230     | 5 367      | 3 151                               | 123                                 | 15 323     |
| *of which provision on negative net equity of<br>subsidiaries                   | 1 972      | 124        | 0                                   | 4                                   | 2 093      |
| **of whitch provision on restricted stock unit plan                             | 400        | 56         | 0                                   | 0                                   | 456        |
| Recognised under operating profit   |            | 2 700      | 1 267                               |                                     |            |
| Recognised under financial profit   |            | 1 522      | 1 944                               |                                     |            |
| Recognised under extraordinary profit   |            | 1 145      | 62                                  |                                     |            |
| TOTAL   |            | 5 367      | 3 273                               |                                     |            |

The increase in other provisions is explained by the call-in bank guarantee from one of our defaulting customers.

#### Provision for a restricted stock unit plan

By decision of the Board of Directors of 13 March 2018, a restricted stock unit plan (plan d'attributiond'actions gratuites) was adopted for the benefit of a selected category of employees. The plan highlights are as follows:

| Board of Director' meeting date                           | 13/03/2018                                   |
|---|--|
| Beneficiaries   | Employees (excluding directors and officers) |
| Total number of restricted stock units granted :          | 70 000                                       |
| Of which granted to corporate officers                    | 0  |
| Vesting date of the shares (1)                            | 14/03/2021                                   |
| End of the holding period                                 | n/a  |
| Number of shares subscribed at 31/12/19                   | 0  |
| Total number of shares cancelled or lapsed                | 0  |
| Restricted stock units remaining at the end of the period | 70 000                                       |

<sup>(1)</sup>The vesting of shares is subject to the condition whereby the benefciary remains an employee of the company and achievement of non-market performance conditions. The share price on the grant date was €19.12.



#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### Provisions for post-employment benefits

Retirement commitments are estimated according to the projected unit credit method using end-of-career wages according to the procedures described in paragraph 2.8, on the basis of the following assumptions:

- a mortality table INSEE 13-15 (vs 2018 INSEE 12-14),
- a staff turnover rate based on available Group historical data,
- a salary increase rate based on the expected length of service, career development, the terms of collective bargaining agreements and the rate of long-term inflation calculated on a historical basis,
- a 0.80 % discount rate (vs 2018 1.65%),
- a retirement age for employees born before 1 January 1950 of 62 for managers, 60 for clerical staff,
- a retirement age for employees born after 1 January 1950 of 65 for managers, 63 for clerical staff.

Concerning end-of-career severance benefits, the assumption retained is that of voluntary retirement that takes into account social security contributions (45 %). This method of calculation complies with the French Pension Reform Act of 21 August 2003 Loi Fillon, (amended by the law n°2010-1330 dated 9 November 2010 as published in the "Journal Officiel" dated 10 November 2010).

At 31 December 2019, the provision was split between

- 5 658 thousand € for pensions provisions,
- 310 thousand € for long-service award provisions.

The increase of other provisions is explainde by the call in guarantee by the bank with a defaulting customer.

#### **NOTE 13 - BORROWINGS**

#### **13.1** Bank borrowings

| In thousands of Euros         | 31/12/2018 | Increase | Decrease | 31/12/2019 |
|-------------------------------|------------|----------|----------|------------|
| Syndicated loan               | 66 589     | 125 830  | 122 419  | 70 000     |
| Other loans                   | 31 034     | 15 000   | 6 026    | 40 008     |
| Overdraft on syndicated loans | 13 979     | 9 033    | 3 852    | 19 159     |
| Other overdrafts              | 6 609      | 119      | 3 528    | 3 200      |
| Accrued interests             | 85         | 74       | 10       | 149        |
| TOTAL                         | 118 295    | 150 057  | 135 835  | 132 516    |

#### • Syndicated credit facility:

In July 2019, the group signed a new syndicated credit agreement to refinance the previous one, which expires in September 2019.

The new credit lines is:

- the revolving credit facility for €90 million,
- the overdraft facility for €40 million.

This contract is concluded for a period of 5 years, i.e. a maturity on 07/17/2024 with the possibility of extending until 2026.

This contract was taken out at a variable interest rate indexed on the Euribor for the revolving line and on the Eonia for the overdraft line.

#### FISCAL YEAR ENDED 31 DECEMBER 2019

| In thousands of<br>Euros | Loan<br>Balance at<br>31/12/2018 | Net Change<br>of the<br>refinancing<br>facility | Net Change<br>of the<br>revolving<br>porting | Net Change<br>of the bank<br>overdraft | Loan<br>Balance at<br>31/12/2019 | Balance<br>available at<br>31/12/2019 for<br>further<br>drawing |
|--------------------------|----------------------------------|---|--|--|----------------------------------|---|
| Refinancing              | 14 589                           | (14 589)  |  | -                                      | -                                | -   |
| Revolving                | 52 000                           |   | (52 000)                                     | -                                      | -                                | -   |
| Revolving                |                                  |   | 70 000                                       | -                                      | 70 000                           | 20 000  |
| SUB-TOTAL                | 66 589                           | (14 589)  | 18 000                                       | -                                      | 70 000                           | 5 411   |
| Bank overdraft           | 13 979                           |   |  | 5 180                                  | 19 159                           | 20 841  |
| Accrued interests        | 29                               |   |  | 74                                     | 103                              |   |
| TOTAL                    | 80 596                           | (14 589)  | 18 000                                       | 5 254                                  | 89 262                           | 40 841  |

The 2 first lines are linked to the old syndicated loan.

On 31 December 2019, the bank ratios were respected.

#### Other loans

Haulotte Group S.A. also subscribed 3 new credit lines in 2019 from lenders outside the banking syndicate for €15 million, with a maturity between 5 and 10 years.

#### 13.2 Other loans and borrowings

| In thousands of Euros | 31/12/2018 | Increase | Decrease | 31/12/2019 |  |
|-----------------------|------------|----------|----------|------------|--|
| Other loans           | 25         | 0        | 25       | 0          |  |
| Deposits              | 0          |          |          | 0          |  |
| TOTAL                 | 25         | 0        | 25       | 0          |  |

#### **13.3** Maturity of loans and borrowings

The maturity of borrowings and other financial debts at 31 December 2019 is as follows:

|                                     |         |          | > 1 year  |           |  |  |  |
|-------------------------------------|---------|----------|-----------|-----------|--|--|--|
| In thousands of Euros               | Total   | < 1 year | < 5 years | > 5 years |  |  |  |
| Bank borrowings                     | 132 516 | 31 679   | 95 621    | 5 216     |  |  |  |
| Of which syndicated loan            | 70 000  | -        | 70 000    | -         |  |  |  |
| Of which other borrowings           | 40 008  | 9 171    | 25 621    | 5 216     |  |  |  |
| Of which syndicated loan overdraft  | 19 159  | 19 159   | -         | -         |  |  |  |
| Of which other overdrafts           | 3 200   | 3 200    | -         | -         |  |  |  |
| Of which accrued interests          | 149     | 149      | -         | -         |  |  |  |
| Miscellaneous financial liabilities | -       | -        | -         | -         |  |  |  |



#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### **NOTE 14 - MATURITY OF CREDITORS**

The maturity of creditors at 31 December 2019 is as follows:

|                                      |        |          | > 1 year  |           |  |  |
|--------------------------------------|--------|----------|-----------|-----------|--|--|
| In thousands of Euros                | Total  | < 1 year | < 5 years | > 5 years |  |  |
| Trade payables                       | 51 475 | 51 475   |           |           |  |  |
| Tax and employee related liabilities | 8 221  | 8 221    |           |           |  |  |
| Payables to fixed assets suppliers   | 0      | 0        |           |           |  |  |
| Other liabilities                    | 86 023 | 86 023   |           |           |  |  |
| of which current accounts            | 0      | 85 605   |           |           |  |  |

#### NOTE 15 - SALES

| In thousands of Euros | France | Export  | Total   |
|-----------------------|--------|---------|---------|
| Sales of equipment    | 66 711 | 204 668 | 271 379 |
| Sales of services     | 2 828  | 12 049  | 14 878  |
| TOTAL                 | 69 539 | 216 717 | 286 257 |

#### **NOTE 16 - RELATED PARTIES STATEMENT TRANSACTIONS**

Transactions between related companies were concluded under normal market conditions.

#### **NOTE 17 - OTHER INCOME AND OTHER EXPENSE**

| ncome AL OTHER INCOME expense - exchange losses on trading losses | 31/12/2019 | 31/12/2018 |  |
|---|------------|------------|--|
| Other income - exchange gains on trading                          | 773        | 993        |  |
| Other income  | 19 456     | 14 803     |  |
| TOTAL OTHER INCOME  | 20 229     | 15 796     |  |
| Other expense - exchange losses on trading                        | 1 154      | 1 496      |  |
| Other losses  | 1 118      | 992        |  |
| TOTAL OTHER EXPENSE   | 2 272      | 2 488      |  |
| TOTAL   | 17 957     | 13 308     |  |

Other incomes mainly concern trade mark and techology licenses invoiced to our foreign plants.

#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### NOTE 18 - FINANCIAL AND EXTRAORDINARY INCOME AND EXPENSE

#### 18.1 Financial profit (loss)

| In thousands of Euros  |             |       | 31/12/2019 | 31/12/2018 |
|--|-------------|-------|------------|------------|
| Change in provisions for impairment of shares and advances to su | Ibsidiaries |       | (1 168)    | 1 625      |
| Change in provisions for other loans                             |             |       | (1 155)    | 0          |
| Dividends received from subsidiaries                             |             |       | 6 106      | 845        |
| Interest on current account                                      |             |       | 329        | (407)      |
| Interest on borrowings bank overdraft and bank fees              |             |       | (2 799)    | (1 214)    |
| Foreign exchange : gains, losses, changes in provisions          |             |       | 438        | 1 958      |
| Details by currency :  | USD         | 113   |            |            |
| letails by currency :  | GBP         | 206   |            |            |
|  | AUD         | 230   |            |            |
|  | Others      | (111) |            |            |
|  |             | 438   |            |            |
| Provisions for own share*  |             |       | (4 719)    | 0          |
| Income from marketable securities                                |             |       | (1)        | (3)        |
| Loss on receivables from investments                             |             |       | 0          | 0          |
| Late payment interests and discounts                             |             |       | 58         | 61         |
| Financial charges and incomes on Swaps                           |             |       | 0          | (309)      |
| TOTAL  |             |       | (2 910)    | 2 556      |
| *See §4.3  |             |       |            |            |

#### 18.2 Extraordinary profit (loss)

| In thousands of Euros                                   | Expense<br>31/12/2019 | Income<br>31/12/2019 | Expense<br>31/12/2018 | Income<br>31/12/2018 |
|---|-----------------------|----------------------|-----------------------|----------------------|
| Fines and penalties                                     | 3                     | 0                    | 207                   | 0                    |
| Provisions for Lawsuit contingencies <sup>(1)</sup>     | 1 145                 | 62                   | 1 802                 | 3 878                |
| Other extraordinary income (expense) <sup>(2)</sup>     | 1 715                 | 1 384                | 4 702                 | 3                    |
| Proceeds from the disposal of PPE                       | 718                   | 623                  | 202                   | 0                    |
| Proceeds from the disposal of financial assets          | 0                     | 0                    | 2 164                 | 2 500                |
| Proceeds from investment securities and treasury shares | 583                   | 0                    | 665                   | 225                  |
| Exceptional depreciation expenses                       | 0                     | 2                    | 0                     | 1                    |
| Excess tax depreciation                                 | 13                    | 81                   | 27                    | 82                   |
| Transfer of charges <sup>(2)</sup>                      | 0                     | 1 729                | 0                     | 1 616                |
| TOTAL   | 4 178                 | 3 880                | 9 769                 | 8 305                |

<sup>(1)</sup>The expense relating to the provision for litigation mainly corresponds to an allocation linked to a call for bank guarantees on customers.

<sup>22</sup> Extroordinary expense mainly linked to a call for a bank guarantee on a customer and a fire into a plant. To link with transfer of charges that concern insurance accrual assets. Extraodinary profit relate tax deductions on previous years as well as a product relating to a supplier dispute.



#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### NOTE 19 - BREAKDOWN OF TAX INCOME BETWEEN CURRENT INCOME AND EXTRAORDINARY PROFIT (LOSS)

| In thousands of Euros       | Pre-tax income | Corporate income tax | After tax income |  |
|-----------------------------|----------------|----------------------|------------------|--|
| Current income              | (6 723)        | 3 792                | (2 931)          |  |
| Extraordinary profit (loss) | (298)          | 0                    | (298)            |  |
| TOTAL                       | (7 021)        | 3 792                | (3 229)          |  |

The breakdown of tax between current income and extraordinary income has been determined by applying the legal tax rate respectively to a current tax income and an extraordinary tax income.

The tax revenue which has been linked to the current result mainly comes from Tax Credit for Research.

#### **NOTE 20 - DEFERRED TAXES**

| In thousands of Euros                                | Basis  | Deferred tax |
|--|--------|--------------|
| Expenses recorded not deductible for tax purposes    |        |              |
| Employee profit-sharing                              |        |              |
| "Organic" tax  | 419    | 117          |
| Provision for inventory losses                       | 1 893  | 530          |
| Provision for trade receivable losses                | 3 384  | 947          |
| Provision for pensions                               | 5 658  | 1 584        |
| Taxable income not recorded in the accounting income | 17 243 | 4 828        |
| NET DEFERRED TAXES                                   | 28 597 | 8 007        |

Haulotte Group SA has accumulated losses for tax carry forwards amounting to 51,523 thousand €:

- 28,851 thousand € acquired for the overall result 2011,
- 24,549 thousand € acquired for the overall result 2012,
- 1,792 thousand € acquired for the overall result 2013,
- (6,170) thousand  $\in$  used for the overall result 2014,
- (3,654) thousand € used for the overall result 2015,
- (363) thousand € used for the overall result 2016,
- 1 978 thousand € acquired for the overall result 2017,
- 2 020 thousand € acquired for the overall result 2018,
- 2 520 thousand € acquired for the overall result 2019.

#### **NOTE 21 - TAX CONSOLIDATION**

Haulotte Group SA is the head of a French tax consolidation that included on 31 December 2019 the entities Haulotte France, Télescopelle and Haulotte Services.

Under this tax sharing agreement, the income tax of entities is incurred by subsidiaries as if they are not included in a tax group.

#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### **NOTE 22 - FEES ALLOCATED TO DIRECTORS AND OFFICERS**

Amount allocated to Board members expensed by the Company totalled 892 thousand  $\in$  in 2019 versus 806 thousand  $\in$  in 2018.

This amount originates from funds invoiced by Solem S.A.S. for the services rendered on behalf of the Group by two executives. It includes expenses incurred by those executives on behalf of the Group.

In compliance with the agreement to provide general administrative and commercial assistance signed by Solem S.A.S. the cost of the services is subject to a 10% mark-up.

No loans or advances have been granted to directors and officers. There are no other pension obligations or related commitments in favour of former executives.

Moreover a part of the amount allocated relates a consulting service carried out by a Board member.

#### **NOTE 23 - OFF-BALANCE SHEET COMMITMENTS**

#### **23.1** Finance lease commitments

|                             |                | depreciation         | allowances <sup>(1)</sup> |           |
|-----------------------------|----------------|----------------------|---------------------------|-----------|
| In thousands of Euros       | <br>Cost price | accounting<br>period | accrued                   | Net value |
| Other tangible fixed assets | 15 647         | 29                   | 70                        | 15 577    |
| TOTAL                       | 15 647         | 29                   | 70                        | 15 577    |

 $^{\scriptscriptstyle (1)}\textsc{Provisions}$  over 5 years that would have been recorded for these assets if they had been acquired.

#### **Commitmens finance lease**

|                             |                      | Fees paid |          | Fees re        | maining      | to be paid | Residual                         |
|-----------------------------|----------------------|-----------|----------|----------------|--------------|------------|----------------------------------|
| In thousands of Euros       | accounting<br>period | accrued   | < 1 year | 1 - 5<br>years | > 5<br>years | Total Due  | purchase<br>price <sup>(1)</sup> |
| Other tangible fixed assets | 73                   | 132       | 1 126    | 5 669          | 10 262       | 17 057     | 1                                |
| TOTAL                       | 73                   | 132       | 1 126    | 5 669          | 10 262       | 17 057     | 1                                |

<sup>(I)</sup>According to contract

#### **FISCAL YEAR ENDED 31 DECEMBER 2019**

#### 23.2 Other commitments given

#### <u>Guarantees granted to financial institutions offering financing to group</u> customers

In line with industry practice, Haulotte Group grants guarantees to financial institutions offering financing to Group customers. Under such arrangements, Haulotte Group sells equipment to the financial institution that in turn contracts with the end user customer through one of two options: the credit sale of the equipment, or the conclusion of a finance lease.

Haulotte Group may grant several types of guarantees depending on the framework of agreements concluded with financial institutions and the level of risk assigned to the customer by this institution. Those guarantees are:

- Guarantee in the form of a commitment to continue lease payments,
- Guarantee in the form of a contribution to a risk pool,
- Specific guarantee covering a determined amount for a given receivable,
- Guarantee in the form of commitments to repurchase the equipment.

| In thousands of Euros | 31/12/2019 | 31/12/2018 |
|-----------------------|------------|------------|
| < 1 year              | 8 394      | 9 518      |
| > 1 year              | 20 598     | 16 625     |
| TOTAL                 | 28 992     | 26 143     |

#### <u>Repurchase commitments given to institutions providing financing to</u> <u>customers</u>

This concerns commitments given by the company to financial institutions to substitute for customers who do not exercise their purchase option.

Of which 56 thousand € given to Haulotte France.

| In thousands of Euros | 31/12/2019 | 31/12/2018 |
|-----------------------|------------|------------|
| < 1 year              | 9          | 4          |
| 1 - 5 years           | 46         | 57         |
| > 5 years             | -          | -          |
| TOTAL                 | 56         | 60         |

#### **Guarantees for export credit financing**

Export credit agreements were arranged for selected customers whereby specialised organisations provide the banks guarantees for a percentage of these agreements and the Group then issues an additional counter-guarantee to the financial institution for the uncovered portion. At the end of December 2019, this commitment amounted to  $\leq 1,458,000$  (compared to  $\leq 1,869,000$  at 31 December 2018).



#### **Other commitments**

This concerns commitments given by the company to suppliers.

| In thousands of Euros                         | 31/12/2019 | 31/12/2018 |
|---|------------|------------|
| <lyear< td=""><td>10</td><td>10</td></lyear<> | 10         | 10         |
| TOTAL   | 10         | 10         |

This concerned commitments given by the company to customer to guarantee a deposit paid.

| In thousands of Euros | 31/12/2019 | 31/12/2018 |
|-----------------------|------------|------------|
| < 1 year              | 0          | 2 601      |
| TOTAL                 | 0          | 2 601      |

#### <u>Commitments given to GE Capital for the benefit of Haulotte US for</u> US\$5 million

In connection with product financing agreements executed in 2014, Haulotte Group SA is the first call guarantor in the event of default by Haulotte US INC., for up to US\$5 million, in favour of different GE Group companies (General Electric Capital Corporation US, GE Commercial Distribution Finance Corporation US, GE Canada Equipment Financing G.P.). This commitment will expire on 19 December 2021.

#### **NOTE 24 - RECEIVED COMMITMENTS**

| In thousands of Euros   | 31/12/2019 | 31/12/2018 |
|---|------------|------------|
| Commitment received from Télescopelle as a beneficiary of a debt waiver with a repayment clause | 1450       | 1 450      |

#### **NOTE 25 - AVERAGE HEADCOUNTS**

|                               | 31/12/2019 | 31/12/2018 |
|-------------------------------|------------|------------|
| Managers                      | 275        | 251        |
| Office employees, technicians | 174        | 173        |
| Workers                       | 228        | 219        |
| TOTAL                         | 677        | 643        |

#### **NOTE 26 - INDIVIDUAL TRAINING BENEFITS**

The French law of 5 March 2014 replaced the previous system in France for accumulating individual rights to training (droit individuel à la formation or DIF) by the so-called "personal training account" (compte personnel de formation or CPF) as from 1 January 2015. This new system gives employees with a permanent employment contract in the private sector a right to training, corresponding to 24 hours per year for the first five years, then 12 hours per year for a period of full-time work, capped at 150 hours.

To facilitate the transition between these two systems, the balance of hours accumulated up until 31 December 2014 under the previous system may be carried over to the new system and used up until 1 January 2021, representing for Haulotte Group SA a total of 54,158 hours.

#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### **NOTE 27 - FOREIGN EXCHANGE RISKS EXPOSURE**

The Company is mainly exposed to foreign exchange risks with receivables in US dollars, Australian dollars and pound sterling. A portion of this exposure is hedged by forward purchases of the relevant currencies and by a specific hedging instrument in US dollars.

The Company has used in the period, swaps and forward currency sales accounted for on the basis of isolated open positions. Gains and income from the settlement of positions are recognized under financial income. The Company did not have any financial instruments at the end of the reporting period.

### Significant receivables (net of provisions), payables, cash positions and commitments in foreign currency not hedged

|   |                    |        |       |         |       |       |       | С     | urrencies |
|---|--------------------|--------|-------|---------|-------|-------|-------|-------|-----------|
| Foreign exchange exposure K€                            | AUD                | SEK    | GBP   | USD     | PLN   | RMB   | TRY   | INR   | Others    |
| BALANCE SHEET   |                    |        |       |         |       |       |       |       |           |
| Receivables <sup>(1)</sup>                              | 27 464             | 0      | 5 568 | 190 841 | 0     |       |       |       | 23        |
| of which Group receivables                              | 27 464             |        | 5 568 | 185 070 |       |       |       |       |           |
| of which Non Group receivables                          |                    |        |       | 5 771   |       |       |       |       | 23        |
| Cash positions <sup>(2)</sup>                           | 3 791              | 402    | 802   | 5 006   | 223   |       |       |       |           |
| Payables <sup>(3)</sup>                                 | 116                | 14 482 | 54    | 5 400   | 2 334 |       |       |       |           |
| of which Group payables                                 | 67                 | 14 482 | 54    | 1 628   | 2 334 |       |       |       |           |
| of which Non Group payables                             | 48                 |        |       | 3 772   |       |       |       |       |           |
| OFF-BALANCE SHEET COMMITMEN                             | NTS <sup>(4)</sup> |        |       |         |       |       |       |       |           |
| Non Group commitments given                             | 1 423              | 0      |       | 365     | 0     | 8 835 | 7 012 | 2 743 | 222       |
| <sup>(1)</sup> Financial receivables, trade receivables |                    |        |       |         |       |       |       |       |           |

<sup>(1)</sup>Financial receivables, trade receivables

<sup>(2)</sup>Cash positions

<sup>(3)</sup>Financial payables, trade payables

<sup>(4)</sup>This concerns commitments to cover lease payments and risk pools mentioned in section 23.2

#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### PricewaterhouseCoopers Audit

#### BM&A

Grand Hôtel-Dieu 3 Cour du Midi CS 30259 - 69287 LYON CEDEX 02 11, rue de Laborde 75008 Paris

This is a translation into English of the statutory auditors' report on the financial statements of the Company issued in French and it is provided solely for the convenience of English speaking users.

This statutory auditors' report includes information required by European regulation and French law, such as information about the appointment of the statutory auditors or verification of the management report and other documents provided to shareholders.

This report should be read in conjunction with, and construed in accordance with, French law and professional auditing standards applicable in France.

To the annual general meeting of HAULOTTE GROUP SA Company

#### **OPINION**

In compliance with the engagement entrusted to us by your annual general meeting, we have audited the accompanying financial statements of Haulotte Group SA for the year ended December, 31<sup>st</sup> 2019. These financial statements have been approved by the board of directors on March 03, 2020 based on information available at that date regarding the evolving context of Covid-19's health crisis.

In our opinion, the financial statements give a true and fair view of the assets and liabilities and of the financial position of the Company as at December, 31<sup>st</sup> 2019 and of the results of its operations for the year then ended in accordance with French accounting principles.

The audit opinion expressed above is consistent with our report to the Audit Committee.

#### **BASIS FOR OPINION**

#### Audit Framework

We conducted our audit in accordance with professional standards applicable in France. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the Statutory Auditors' Responsibilities for the Audit of the Financial Statements section of our report.

#### Independence

We conducted our audit engagement in compliance with independence rules applicable to us, for the period from January, 1<sup>st</sup> 2019 to the date of our report and specifically we did not provide any prohibited non-audit services referred to in Article 5(1) of Regulation (EU) No 537/2014 or in the French Code of ethics (code de déontologie) for statutory auditors.

#### **JUSTIFICATION OF ASSESSMENTS - KEY AUDIT MATTERS**

In accordance with the requirements of Articles L.823-9 and R.823-7 of the French Commercial Code (code de commerce) relating to the justification of our assessments, we inform you of the key audit matters relating to risks of material misstatement that, in our professional judgment, were of most significance in our audit of the financial statements of the current period, as well as how we addressed those risks.

#### **FISCAL YEAR ENDED 31 DECEMBER 2019**

These matters were addressed in the context of our audit of the financial statements as a whole, approved in the context described above, and in forming our opinion thereon, and we do not provide a separate opinion on specific items of the financial statements.

#### Measurement of equity investments, receivables from investments and Group trade receivables

#### Identified risk

Haulotte Group SA holds equity in Group companies and operates a manufacturing business. As part of the development of the Group, it carries out cash advances to finance its subsidiaries. In addition, it sells equipment to its sales subsidiaries and provides services to the Group as a whole.

Equity investments, receivables from investments and Group trade receivables recognised at 31 December 2019 represent some of the largest entries on the balance sheet. Equity investments are carried at cost and may be impaired based on their value in use. Receivables from investments and Group trade receivables are recognised at par value and may be written down on the basis of their recoverability.

As indicated in Note 2.3 to the financial statements, the value in use of shares in subsidiaries is estimated by management based on equity at the closing date and forecast earnings for the concerned entities. These same inputs are used to evaluate the recoverability of receivables from investments and trade receivables at Group level.

In order to estimate the value in use of equity investments, management is required to exercise judgement to decide which inputs to use for each investee. These inputs either correspond to historical data (equity) or forecast data (profitability outlook or the economic environment in the countries in which the investees operate).

The geographic location of certain subsidiaries and the competitive and economic environment in which they operate could lead to a drop in their business activity and therefore affect their operating income.

Accordingly, due to the significant amounts at stake and the decisive impact of these measurements on the assessment of the financial situation, assets and liabilities of Haulotte Group SA, we deemed the correct measurement of equity investments, receivables from investments, Group trade receivables and provisions for contingencies to be a key audit matter.

#### How our audit addressed this risk

Our audit work consisted primarily in verifying that the estimated values determined by management were based on an appropriate measurement method and underlying data and, depending on the investment:

For valuations based on historical data:

- verifying that the equity values used were consistent with the financial statements of the entities for which an audit or analytical procedures were performed and that any adjustments to equity were based on documentary evidence.

For valuations based on forecast data:

- obtaining the cash and operating cash flow projections for the activities of the entities concerned, as prepared by their operational management teams, and assessing their consistency with the forecast data taken from strategic plans drawn up by general management for each of their activities and approved, where applicable, by the Board of Directors,
- verifying the consistency of the assumptions used with the economic environment at the closing date and at the date on which the financial statements were prepared.

In addition to assessing the values in use of the investees, our work also consisted in:

- assessing the recoverability of receivables from investments in light of the analyses conducted of equity investments,
- verifying the recognition of provisions for contingencies where the Company is exposed to the losses of a subsidiary with negative equity.

#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### **SPECIFIC VERIFICATIONS**

We have also performed, in accordance with professional standards applicable in France, the specific verifications required by laws and regulations.

# Information given in the management report and in the other documents with respect to the financial position and the financial statements provided to Shareholders

We have no matters to report as to the fair presentation and the consistency with the financial statements of the information given in the management report of the Board of Directors approved on March, 03 2020 and in the other documents with respect to the financial position and the financial statements provided to Shareholders.

Regarding the events that occurred and elements that have been known since the date the financial statements were approved and in relation to the effects of Covid-19's crisis, management informed us that this would be subject to a specific communication addressed to the shareholders' meeting called to vote on said financial statements.

We attest the fair presentation and the consistency with the financial statements of the information relating to payment deadlines mentioned in Article D. 441-4 of the French Commercial Code (Code de commerce).

#### Report on corporate governance

We attest that the Board of Directors' report on corporate governance sets out the information required by Articles L. 225-37-3 and L. 225-37-4 of the French Commercial Code.

Concerning the information given in accordance with the requirements of Article L. 225-37-3 of the French Commercial Code (code de commerce) relating to remunerations and benefits received or awarded by the directors and any other commitments made in their favour, we have verified its consistency with the financial statements, or with the underlying information used to prepare these financial statements and, where applicable, with the information obtained by your company from controlled companies that are included in the scope of consolidation. Based on this work, we attest the accuracy and fair presentation of this information.

With respect to the information relating to items that your company considered likely to have an impact in the event of a takeover bid or exchange offer, provided pursuant to Article L. 225-37-5 of the French Commercial Code (code de commerce), we have verified their compliance with the source documents communicated to us. Based on our work, we have no observation to make on this information.

#### Other information

In accordance with French law, we have verified that the required information concerning the purchase of investments and controlling interests and the identity of the shareholders and holders of the voting rights has been properly disclosed in the management report.

#### **REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS**

#### Appointment of the Statutory Auditors

We were appointed Statutory Auditors of Haulotte Group SA by the General Meetings held on 28 May 2015 for BM&A and on 2 October 1998 for PricewaterhouseCoopers Audit.

As at 31 December 2019, BM&A and PricewaterhouseCoopers Audit were in the fifth year and the twenty-**second** year of total uninterrupted engagement, which are the fifth year and the twenty-**second** year since securities of the Company were admitted to trading on a regulated market, respectively.

#### FISCAL YEAR ENDED 31 DECEMBER 2019

### RESPONSIBILITIES OF MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of the financial statements in accordance with French accounting principles and for such internal control as management determines necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless it is expected to liquidate the Company or to cease operations.

The Audit Committee is responsible for monitoring the financial reporting process and the effectiveness of internal control and risks management systems and where applicable, its internal audit, regarding the accounting and financial reporting procedures.

The financial statements were approved by the Board of Directors.

#### STATUTORY AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

#### **Objectives and audit approach**

Our role is to issue a report on the financial statements. Our objective is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with professional standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As specified in Article L.823-10-1 of the French Commercial Code (code de commerce), our statutory audit does not include assurance on the viability of the Company or the quality of management of the affairs of the Company.

As part of an audit conducted in accordance with professional standards applicable in France, the statutory auditor exercises professional judgment throughout the audit and furthermore:

- Identifies and assesses the risks of material misstatement of the financial statements, whether due to fraud or error, designs and performs audit procedures responsive to those risks, and obtains audit evidence considered to be sufficient and appropriate to provide a basis for his opinion. The risk of not detecting a material misstatement resulting from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtains an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluates the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management in the financial statements.
- Assesses the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. This assessment is based on the audit evidence obtained up to the date of his audit report. However, future events or conditions may cause the Company to cease to continue as a going concern. If the statutory auditor concludes that a material uncertainty exists, there is a requirement to draw attention in the audit report to the related disclosures in the financial statements or, if such disclosures are not provided or inadequate, to modify the opinion expressed therein.
- Evaluates the overall presentation of the financial statements and assesses whether these statements represent the underlying transactions and events in a manner that achieves fair presentation.

#### FISCAL YEAR ENDED 31 DECEMBER 2019

#### Report to the Audit Committee

We submit a report to the Audit Committee which includes in particular a description of the scope of the audit and the audit program implemented, as well as the results of our audit. We also report, if any, significant deficiencies in internal control regarding the accounting and financial reporting procedures that we have identified.

Our report to the Audit Committee includes the risks of material misstatement that, in our professional judgment, were of most significance in the audit of the financial statements of the current period and which are therefore the key audit matters that we are required to describe in this report.

We also provide the Audit Committee with the declaration provided for in Article 6 of Regulation (EU) N° 537/2014, confirming our independence within the meaning of the rules applicable in France such as they are set in particular by Articles L.822-10 to L.822-14 of the French Commercial Code (code de commerce) and in the French Code of Ethics (code de déontologie) for statutory auditors. Where appropriate, we discuss with the Audit Committee the risks that may reasonably be thought to bear on our independence, and the related safeguards.

The Statutory Auditors

PricewaterhouseCoopers

Elisabeth L'hermite

AuditBM&A

Alexis Thura

Conception & réalisation : POMELO-PARADIGM